



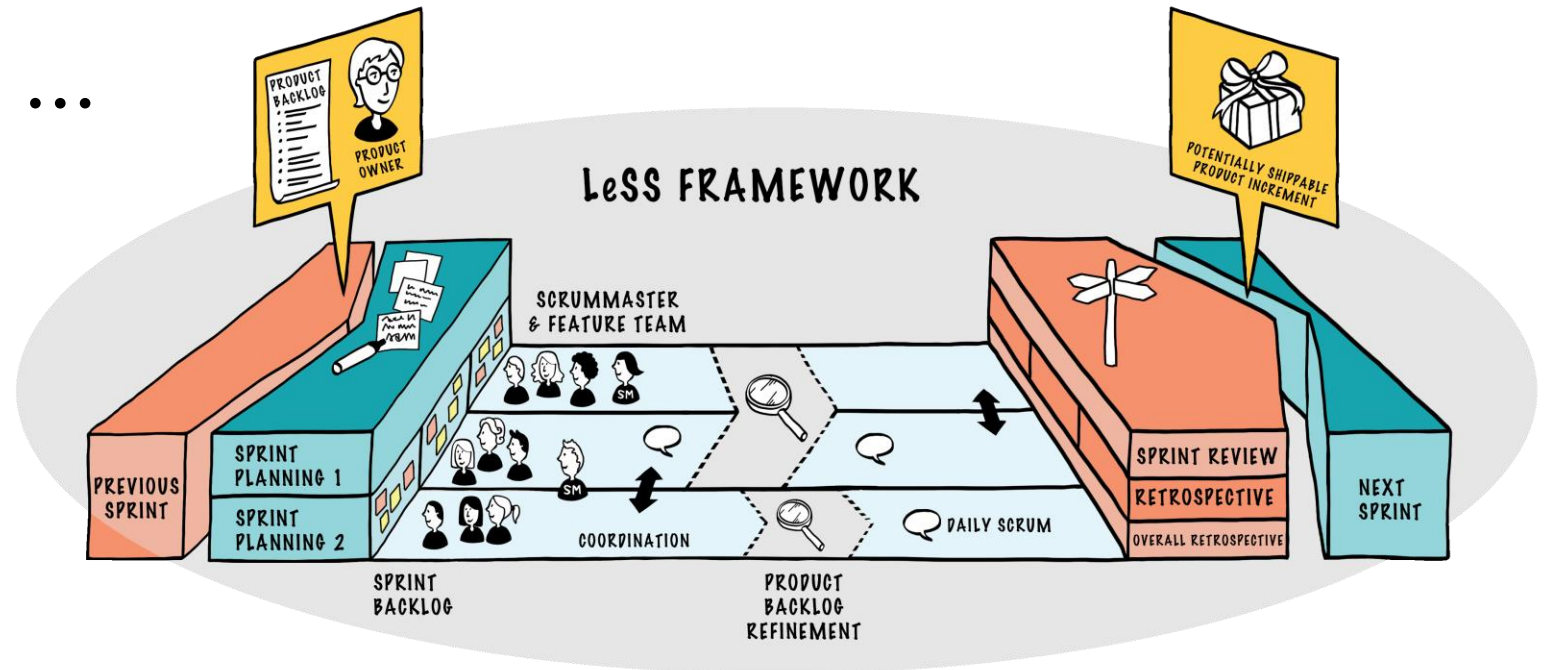
MORE SCRUM MASTERS — LESS COLLABORATION?

Elisabeth Richter

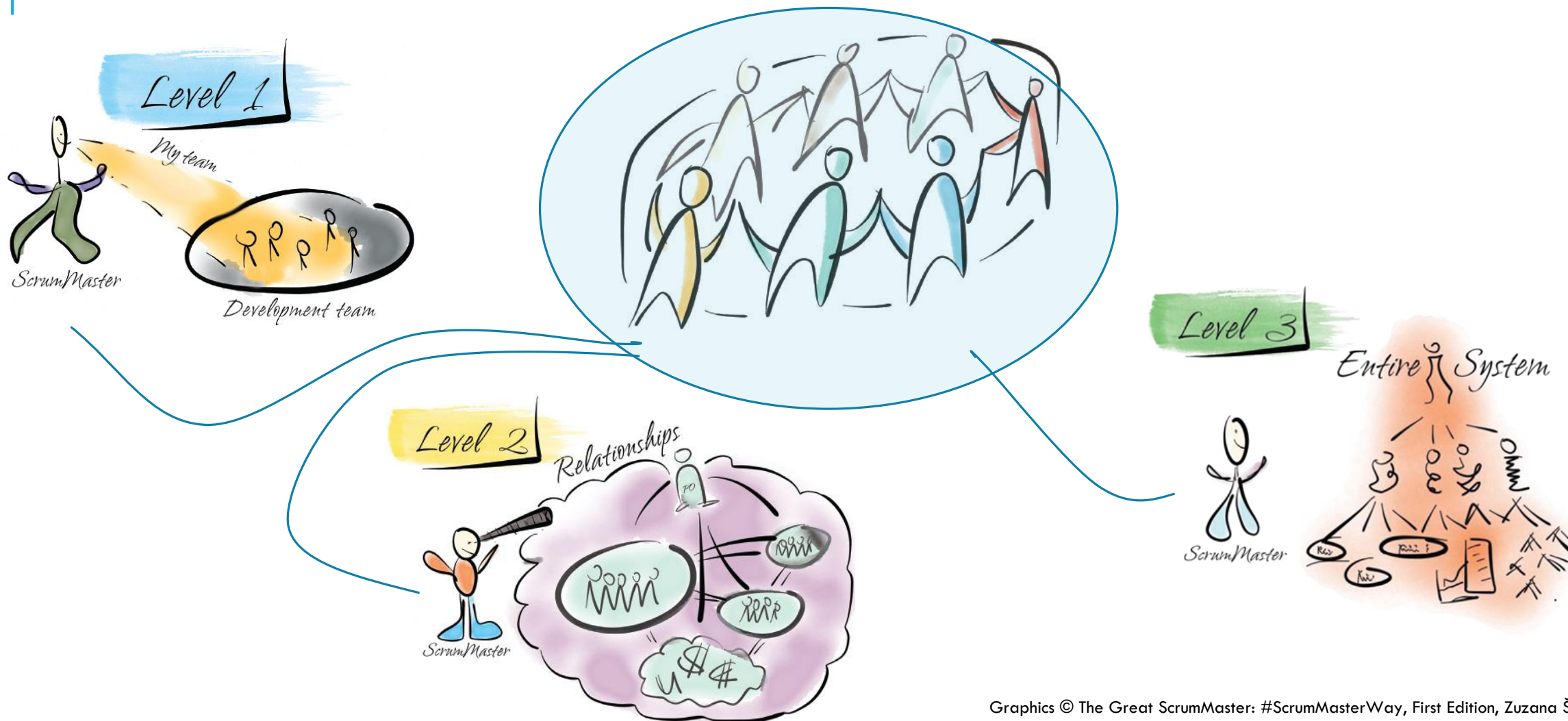
LESS – LARGE SCALE SCRUM

- * LeSS is Scrum
- * ... applied to many teams ...
- * ... working together ...
- * ... on one product.

= More with LeSS



THE GROUP OF SCRUM MASTERS



CHALLENGES AND OBSTACLES IN SCRUM MASTER COLLABORATION

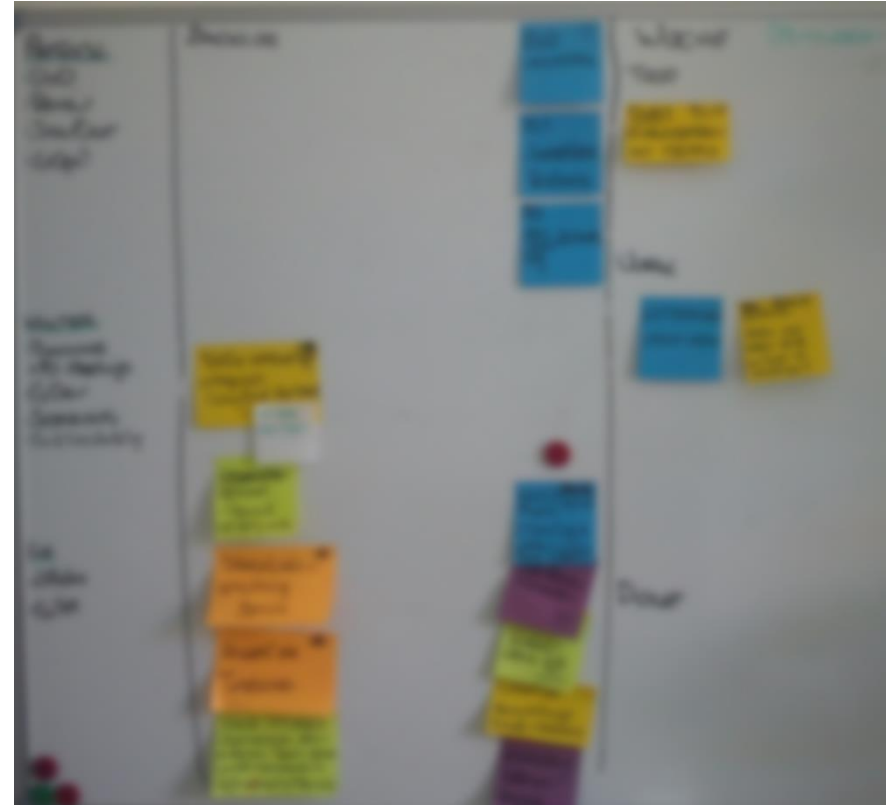
- * Availability (e.g. Part-time worker, pursuing a degree, other ‚hats‘ ..)
- * Professional background (ScrumBut, ITIL, ..)
- * Education Level/Type (self-educated, trained on the job, formal,..)
- * Experience
- * Personality

Result in

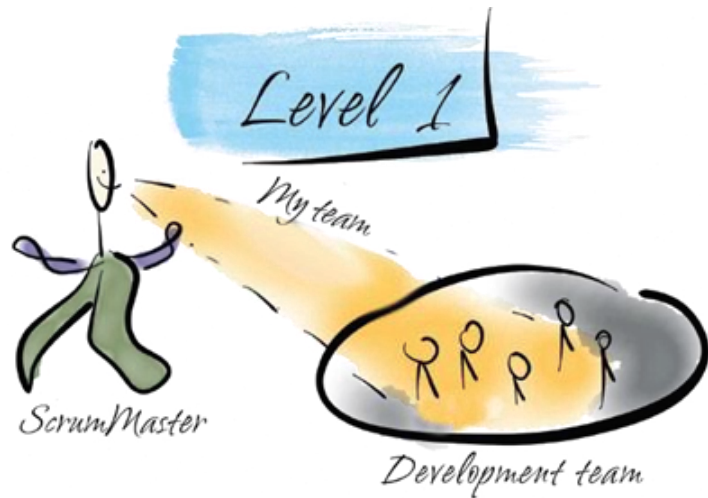
- * rework, double work, voids, confusion at team level, ...

WHAT WE DID TO IMPROVE OUR COLLABORATION

- * Regular MeetUps
- * Scrum Masters Backlog
- * Short Planning each Week
- * Scrum Master Community
- * Scrum Master Lunch
- * Development Goals
- * Mentor/Responsibility for LeSS Elements
- * Scrum Master Retrospectives
- * Up next: Scrum Masters War Room, Mid to Long Term Improvement Roadmap



WHEN TO CONSULT/INFORM THE SCRUM MASTER TEAM?



Work with development team solely?



Work with Scrum Master Team?

AN EXAMPLE — WHAT WE CAME UP WITH

Consult/inform Scrum Master Team when changing:

- * Continuous Integration
- * Sprint Review
- * Sprint Planning I
- * Product Backlog
- * Definition of Done Baseline
- * Organizational Guidelines (e.g. Time Recording)
- * Decisions regarding the Product or Customers
- * Overall Retrospectives
- * User Story Contents

AN EXAMPLE — WHAT WE CAME UP WITH

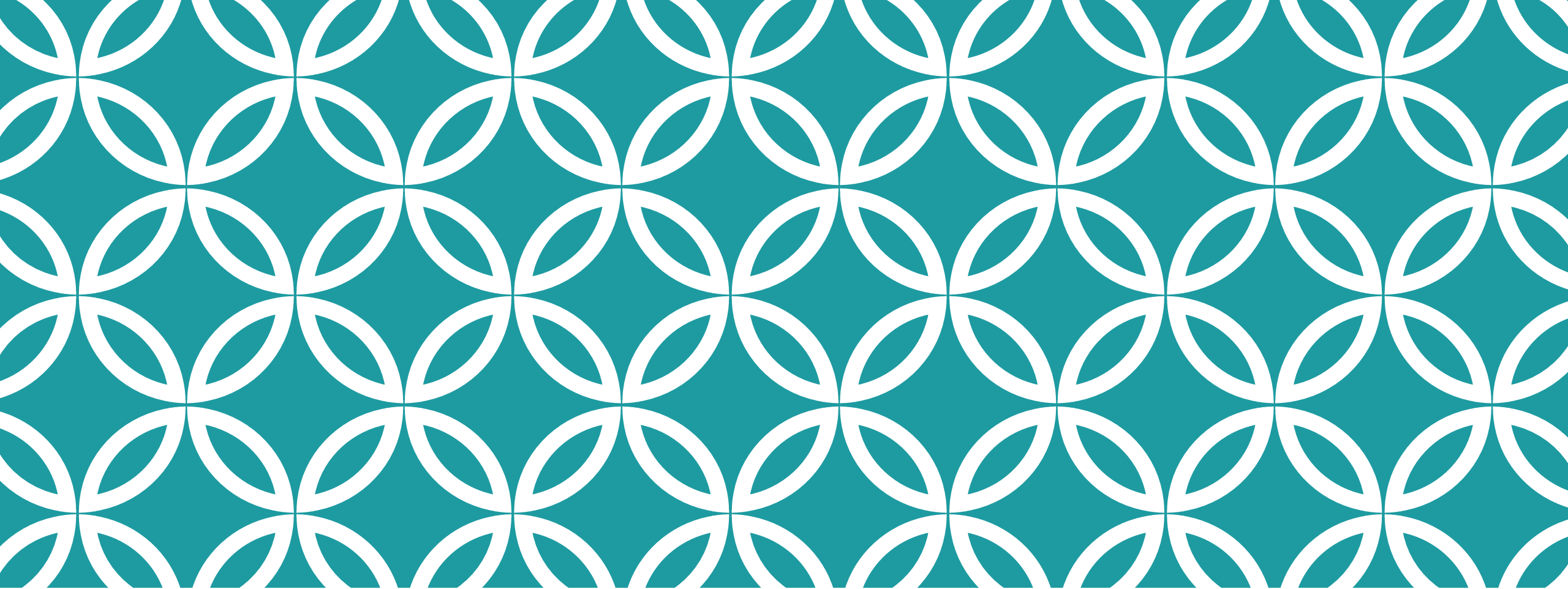
Mostly inside Responsibility of Development Team:

- * Social Events
- * Retrospectives
- * StandUp
- * Sprint Planning II
- * Sprint Backlog
- * Refinement
- * Definition of Done Extended
- * Additional Team Meetings (e.g. Lean Coffee Sessions)
- * Estimation Sessions
- * Procedure of writing User Stories

OUR RULE OF THUMB

Consult your fellow Scrum Masters if there is impact on another team, the product, the organization or, simply, on the system.

Inform them if you learned something, heard something, observed something, or, simply, if you have something to share.



| Q & A

ALL THE BEST!

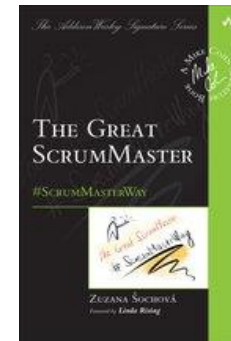
- * Large-Scale Scrum: More with LeSS

Craig Larman, Bas Vodde



- * The Great ScrumMaster: #ScrumMasterWay, First Edition

Zuzana Šochová



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